

Stock Information

Fiscal year	April 1 to March 31 next year
Record date for receipt of year-end dividends	March 31
Record date for receipt of interim dividends	September 30
General shareholders' meeting	Held in June each year
Inquiries	Mitsubishi UFJ Trust and Banking Corporation Securities Transfer Section 7-10-11, Higashisuna, Koto-ku, Tokyo 137-8081, Japan TEL: 0120-232-711 (Toll free only in Japan)
Transfer office	Mitsubishi UFJ Trust and Banking Corporation and its all branches nationwide
Stock listing	Tokyo Stock Exchange, First Section
Announcement	The Company posts information about settlement announcement on its website. http://www.ariakejapan.com/

Announcement Requesting forms for stock-related procedures

For requesting stock-related forms (change of address, seal, and name form, dividend deposit designation form, odd stock purchase request form, transfer request form, etc.), please contact the above transfer agent by phone or e-mail 24 hours a day.

- 0120-244-479 Toll free (Only in Japan)
(Mitsubishi UFJ Trust Bank, Main office, Securities Transfer Section)
- 0120-684-479 Toll free (Only in Japan)
(Mitsubishi UFJ Trust Bank, Osaka office, Securities Transfer Section)
- Website Address: <http://www.tr.mufg.jp/daikou/>

If you use a stock certificate storage transfer system, please consult the securities company that manages your account.



Headquarters 3-2-17 Ebisu-Minami, Shibuya-ku, Tokyo 150-0022
TEL: 03-3791-3301

THE FINE FLAVORS OF NATURE

April 1, 2007 ▶
March 31, 2008

Business Report



Securities code number : 2815

TO OUR SHAREHOLDERS

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TO OUR SHAREHOLDERS

We are expanding production capacity on a global scale, including the full-scale start of operations at the new production line at the No.2 Kyushu Plant. In addition, we are making progress in deepening and broadening relationships with current customers while aggressively targeting opportunities in markets worldwide.

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Chairman of the Board (CEO)

Kineo Okada

President (COO)

Tomoki Tagawa

We are pleased to present the Ariake Group's "Business Report" for the year ended March 31, 2008 (FY2008) and to have this opportunity to offer our shareholders.

Supported by private demand including the recovery in corporate earnings and increased capital investment, the Japanese economy began to recover moderately in this consolidated fiscal year. However, the uncertainty about the future is growing strong, as the recovery in corporate earnings has not necessarily been improving individual earnings, also sustained soaring oil prices and the rise in prices of related products have imposed pressure on individual consumption, and the subprime loan problem caused the turmoil in financial markets.

In the food industry, in addition to the procurement issue influenced by these problems, the falling prices on account of competition and frequent arising issues of food safety and security have made the business environment extremely difficult.

In this environment, as a leading manufacturer in the field of natural seasonings, the Group is working to expand existing businesses and actively develop new business fields. In addition, it

We began full-scale operations at a new production line at our No.2 Kyushu Plant and are taking other actions to grow on a global scale. Our goal is to sustain growth in established businesses while moving quickly to start and expand operations in new business fields.

has established a thorough ongoing structure to control quality and safety-hygiene to ensure "food safety" and "high quality", and the whole group is devoted to increasing profits so as to achieve stable growth in any environment.

In particular, our newly built plant next to the No.2 Kyushu Plant started its operations in April, 2007. With this capital investment, we intend to increase the present production capacity by about 1.5 times due to the replacement of the No.1 Kyushu Plant and the installment of the latest technology to meet all our customer's needs.

In our European operations, our fully owned subsidiaries, F.P. Natural Ingredients S.A.S. in France and F.P.N.I. BELGIUM N.V. in Belgium, have invested 43 million euro in construction of the plants for manufacturing and sales of natural soup, which are scheduled to start their operations soon.

Concerning our operations in China, against the background of the rapidly expanding seasonings business in China, our Chinese subsidiary (Qingdao Ariake Foodstuff Co., Ltd.) decided to invest approximately 80 million yuan in construction of a new plant, in addition to its current plant, which is scheduled to start its operations in the near future.

In the U.S., the U.S. subsidiary (ARIAKE U.S.A., Inc.) has steadily expanded both demand and earnings, and, in response to the future business plans, has started construction of a new plant at a total construction cost of approximately 25 million dollars.

Although we faced a harsh environment in this fiscal year, as for Japan, we will aggressively develop markets close to consumers, and for overseas, such as the launch of operations in two plants in Europe will ensure a long-term growth trajectory.

To show our gratitude to our shareholders for the support, we plan to pay a year-end dividend of 30 yen per share as initially planned, in the hope of receiving the continuous support.

We look forward to receiving your continued guidance and encouragement.

SPECIAL ISSUE GLOBAL NETWORK

JAPAN

Japan's food market is mature, but there is still potential for growth in the natural seasonings category because of Ariake Japan's ongoing initiatives. Despite the outlook for growth, there will probably be shortages in Japan of ingredients for these seasonings. On the positive side, there are many opportunities worldwide for growth in natural seasonings business. To capitalize on these opportunities, Ariake Japan constructed an addition to the No.2 Plant in Kyushu. Operations began in April 2007. This facility, which required an investment of about 8 billion yen, significantly increases production capacity. Including the replacement of output at the No.1 Kyushu Plant, the expansion of the No.2 Plant raised capacity by about 50%. With this new production base, Ariake Japan is better able to meet customers' needs as well as cut production expenses by using state-of-the-art equipment.



Status of new construction and expansion at No.2 Kyushu Plant

EUROPE

CHINA

TAIWAN

JAPAN

U.S.A.

U.S.A.



ARIAKE U.S.A., Inc.

ARIAKE U.S.A., Inc. has been consistently increasing earnings along with steady growth in demand for its products in the United States. To meet the goals of its business plan, this company has started construction of a new plant that will cost approximately 25 million dollars.

CHINA/TAIWAN

China's market for seasonings is growing rapidly. In response, Ariake Japan's Chinese subsidiary QINGDAO ARIAKE FOODSTUFF Co., Ltd. is investing about 80 million yuan to build a second factory. Work on this factory is nearing completion. To benefit from strong growth of the seasoning market in China and Southeast Asia, Taiwan Ariake Foods Co., Ltd. has been established as a new business base in Taiwan, in order to expand the business in Chinese and Southeast Asian markets.

EUROPE

There are two operating bases in Europe: F.P. Natural Ingredients S.A.S. in Alencon, France and F.P.N.I. BELGIUM N.V. in Maasmechelen, Belgium. Both are wholly owned subsidiaries of Ariake Japan. The two companies have invested 43 million euro in construction of the plants for manufacturing and selling natural bouillon soup, which are in operation from June 2008.



F.P.N.I.BELGIUM N.V.



F.P.Natural Ingredients S.A.S.



Taiwan Ariake Foods Co., Ltd.



QINGDAO ARIAKE FOODSTUFF Co., Ltd. No.1 Plant



QINGDAO ARIAKE FOODSTUFF Co., Ltd. No.2 Plant

TOPICS

Ariake Japan Participates in European Food Exhibition

Sirest*1, a large exhibition for the foodservice industry, was held in Paris, France from March 30 to April 2, 2008. Ariake Japan participated by setting up a display within the booth of Metro*2, a large European foodservice company. Our demonstrations using the Super Bouillon series and other Ariake products received high acclaim from restaurant chefs, catering cooks and culinary journalists. During Sirest, Ariake Japan consultant Joel Robuchon as well as many other prominent individuals, including three-star chef Frederic Anton, visited our display.

*1 Sirest is the largest foodservice exhibition held in France.
*2 Metro is a major foodservice company with worldwide annual sales equivalent to approximately 10 trillion yen.

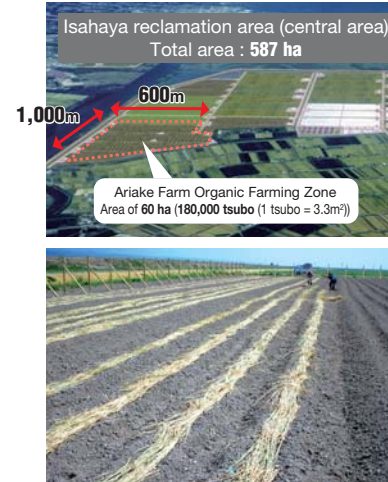


The Sirest foodservice exhibition in Paris



Super Bouillon Chicken, which will be available in Europe soon

Opening of Large Organic Vegetable Farm



Aerial view of the expansive organic vegetable fields of Ariake Farm

Ariake Japan affiliate Ariake Farm Co., Ltd. started a large agricultural operation on reclaimed land along Isahaya Bay in Nagasaki in April 2008. The facility will help provide us with a reliable supply of safe, secure and low-cost organic vegetables.

Ariake Farm will grow vegetables on a site of about 60 hectares, which is approximately 10% of the reclaimed land in this area, to grow vegetables without the use of agricultural chemicals or chemical fertilizers. This is the largest organic agricultural operation in Japan.

Ariake Farm will directly produce a large volume of Japanese-grown organic vegetables with complete traceability. With these vegetables, Ariake Japan plans to make its soup products and to develop healthy products made primarily from vegetables. Furthermore, we believe that these vegetables will be superior to imported vegetables in terms of both their safety and prices.

Ariake Farm completed its first planting of ginger in April and followed this by planting fields to grow green onions, onions and other vegetables. Plans call for producing about 2,500 tons of vegetables annually.

After processing these organic vegetables to produce bouillon, we will use biotechnology to recycle the remnants of the vegetables as compost. This will make our operations even more environmentally responsible by contributing to recycling.

Ariake Products

Demiglace Sauce GS

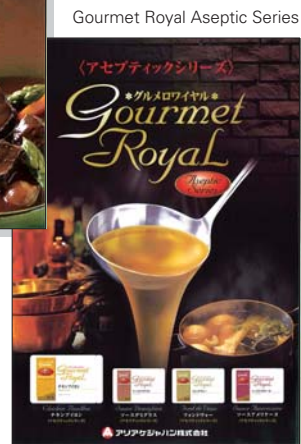
Ariake Japan has created a richly flavored demiglace sauce that makes the most of the beef flavors that are at the heart of any demiglace sauce. Ingredients also include carefully selected onions and tomato paste, which are sautéed long enough to bring out all their flavors. We use an exclusive brown roux to achieve a thickness that makes the sauce easy to use. Additionally, we kept the amount of seasonings to the minimum. Suitable for a broad range of applications, this demiglace sauce is ideal for quickly making many types of original sauces. The sauce is sold in retort pouches, which permit storage at room temperature while requiring absolutely no preservatives.

Gourmet Royal Aseptic Series

This series offers a simple and easy way to enjoy the flavorful taste of Chicken Bouillon, Sauce Demiglace, Fonds de Veau and Sauce Americaine. With the aseptic series (with sterilized packaging), contents are briefly heated to a high temperature for sterilization before being packed in aseptic containers. As a result, damage caused by heating the sauce is less than one-tenth than with conventional packaging. By using this approach, aseptic products taste at least as good as frozen sauces. Furthermore, there is no need to use costly freezer space because these products can be stored at room temperature. Since aseptic products require much less energy for both storage and transportation, they are friendlier to the environment.



Demiglace Sauce GS



Gourmet Royal Aseptic Series

Ariake Distributes Gift Sets of Original Products to Shareholders

Shareholders of record on March 31, 2008 who have held at least 100 shares of Ariake Japan stock for at least one year will receive a selection of the company's original retort-pouch products. These items have been developed specifically for the purpose of giving shareholders the opportunity to try Ariake Japan food products. Each gift set contains a box of beef curry, chicken curry and beef stew.

At least one unit (100 shares) but no more than ten units (1,000 shares)

3,000 yen value (6,000 yen equivalent/year)

More than ten units (1,000 shares)

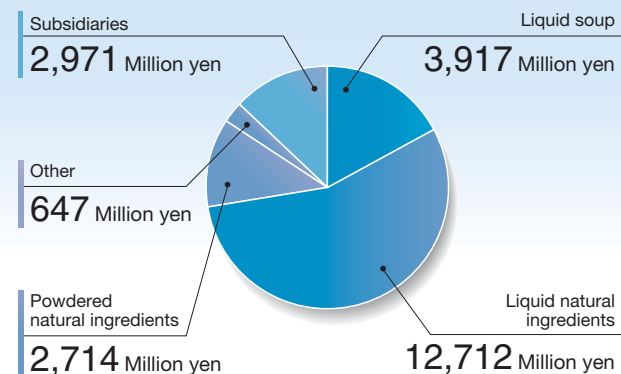
4,000 yen value (8,000 yen equivalent/year)



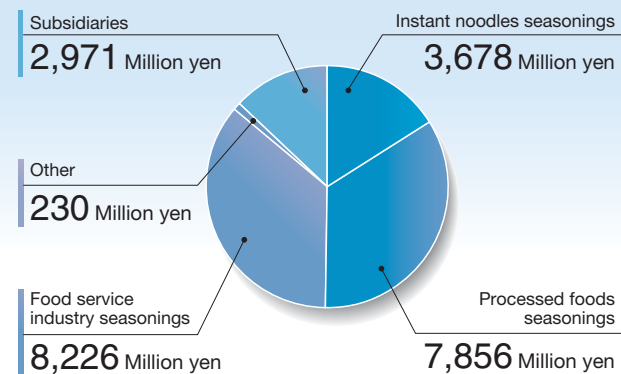
The retort pouch gift set

CONSOLIDATED OPERATING RESULTS

Breakdown of net sales by product



Breakdown of net sales by business segment



FY2008 Net Sales

22,961 Million yen

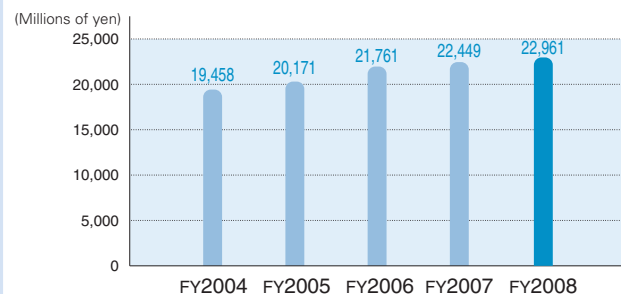
Consolidated net sales increased by 2.3% (512 million yen) year on year, to 22,961 million yen. Non-consolidated sales increased by 1.2% (237 million yen) year on year, to 19,990 million yen.

In Japan, Ariake Japan Co., Ltd., had to confront various negative issues including increasing consumers' concerns about food as a result of a series of food-related scandals, a fall-off in demand as food prices rose following hikes in the price of raw materials, and fiercer competition in the food industry. However, as a result of aggressive sales efforts, the Company was able to record year-on-year growth in sales. In particular, in the processed food sector, the Group actively expanded its operations into the areas of prepared foods and daily dishes, and sales rose slightly over the previous year. On the other hand, the Group has been successful in broadly expanding its restaurant industry-related operations and expanded sales. However, for the instant noodle sector, there was a slight contraction in sales.

Therefore, sales in the processed food sector rose 1.8% year on year, those in the restaurant industry increased 2.0%, but those in the instant noodle sector fell 1.1% year on year.

As for sales for consolidated subsidiaries, overseas subsidiaries implemented a strategy to increase sales to processed food and instant noodle manufacturers, which resulted in sales increase of 10.2% year on year.

Net sales



Consolidated operating income decreased by 1,392 million yen year on year, to 4,074 million yen.

The Company made aggressive capital investments with an eye on the future and strengthened its foundation for producing products that provide strong customer satisfaction in the long term.

Earnings were affected by numerous factors including an increase in depreciation expenses (1,134 million yen) as a result of the expansion of the No. 2 Kyushu Plant, greater energy costs due to hikes in oil prices, an increase in office expenses related to the opening of new offices overseas (approximately 171 million yen). Therefore, non-consolidated operating income fell 25.0% year on year, to 3,757 million yen.

In addition, although overseas consolidated subsidiaries aggressively expanded sales, the effect of higher raw material prices and up-front expenses to launch operations at the European subsidiaries (approximately 617 million yen) dramatically affected consolidated earnings. Consolidated operating income shrank 25.5% year on year, to 4,074 million yen, and the Group recorded a consolidated operating income to net sales ratio of 17.7%.

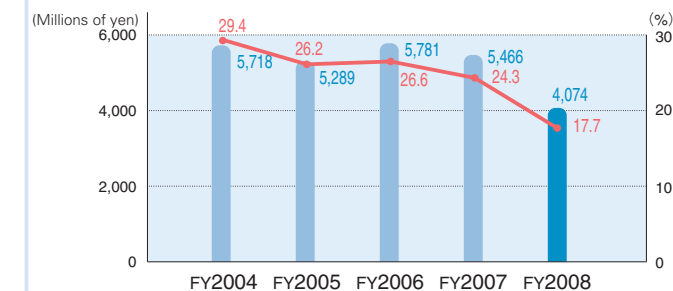
Consolidated ordinary income was 3,493 million yen (decrease by 1,806 million yen year on year).

Although strong efforts were made to reduce costs, ordinary income fell proportionally to the decline in operating income. Non-consolidated ordinary income fell 23.3% (1,150 million yen) year on year, to 3,795 million yen.

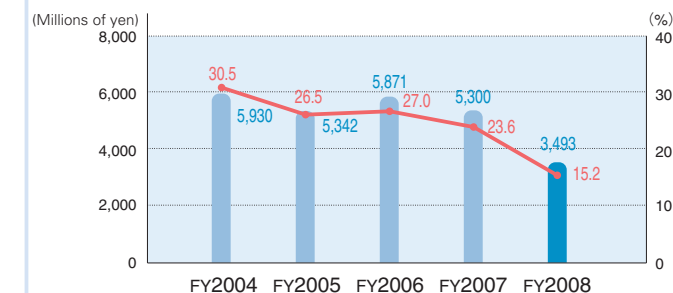
As for consolidated ordinary income, the decline in the Company's ordinary income and up-front expenses for the European subsidiaries to launch operations (approximately 617 million yen) resulted in consolidated ordinary income falling 34.1% (1,806 million yen) year on year, to 3,493 million yen. The ordinary income to net sales ratio was 15.2%.

Ariake Japan Co., Ltd. recorded subsidies of 200 million yen related to the building and expansion of factories as extraordinary gains but also recorded an increase in past allowance for retirement benefits for directors of approximately 246 million yen as an extraordinary loss. As a result, **consolidated net income** declined 1,259 million yen, to 1,851 million yen, and non-consolidated net income decreased 666 million yen, to 2,205 million yen.

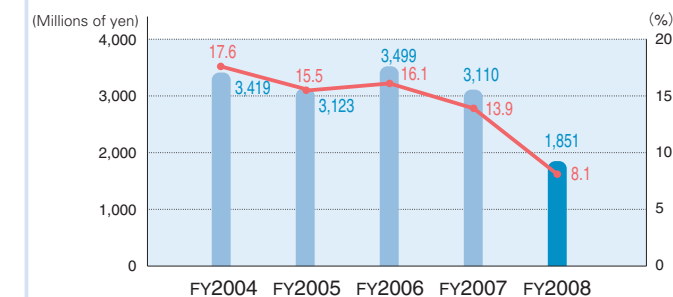
Operating income



Ordinary income



Net income



CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Balance Sheets		(Millions of yen)	
	FY2007	FY2008	
	As of March 31, 2007	As of March 31, 2008	
Assets			
Current assets	21,947	20,515	
Fixed assets	28,879	30,901	
Tangible fixed assets	25,004	27,218	
Intangible fixed assets	139	116	
Investments and other assets	3,735	3,565	
Total assets	50,827	51,416	
Liabilities			
Current liabilities	6,392	6,506	
Long-term liabilities	1,038	1,658	
Total liabilities	7,431	8,164	
Net Assets			
Shareholders' equity	42,126	42,239	
Unrealized gains and adjustments	1,075	730	
Minority interest	194	282	
Total net assets	43,396	43,251	
Total liabilities and net assets	50,827	51,416	

Note: Amounts presented are rounded down to the nearest million yen.

POINT	Assets									
	<p>Total assets were 51,416 million yen at the end of March 2008, 588 million yen higher than one year earlier. Current assets decreased 1,432 million yen to 20,515 million yen, due in part to a decline in cash and deposits. Fixed assets increased 2,021 million yen to 30,901 million yen. This was mainly because of an increase in property, plant and equipment resulting from completion of the two plants in Europe.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Total Assets (Millions of yen)</th> </tr> <tr> <td>FY2007</td> <td>50,827</td> </tr> <tr> <td>FY2008</td> <td>51,416</td> </tr> </table>	Fiscal Year	Total Assets (Millions of yen)	FY2007	50,827	FY2008	51,416			
Fiscal Year	Total Assets (Millions of yen)									
FY2007	50,827									
FY2008	51,416									
POINT	Liabilities									
	<p>Total liabilities increased 733 million yen to 8,164 million yen. Current liabilities increased 114 million yen to 6,506 million yen, the net result of a 1,296 million yen increase in short-term loans and a 1,206 million yen decrease in other current liabilities. Long-term liabilities increased 619 million yen to 1,658 million yen.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Total Liabilities (Millions of yen)</th> </tr> <tr> <td>FY2007</td> <td>7,431</td> </tr> <tr> <td>FY2008</td> <td>8,164</td> </tr> </table>	Fiscal Year	Total Liabilities (Millions of yen)	FY2007	7,431	FY2008	8,164			
Fiscal Year	Total Liabilities (Millions of yen)									
FY2007	7,431									
FY2008	8,164									
POINT	Net Assets / Net Assets per Share									
	<p>Net assets decreased 144 million yen to 43,251 million yen due primarily to the decline in net income compared with the prior fiscal year and to the repurchase of stock. The equity ratio was down 1.3 percentage point to 84.1%. Net assets per share increased 10.89 yen to 1,349.94 yen as the repurchase of stock lowered the number of shares issued (including treasury stock) at the end of the fiscal year compared with one year earlier.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Net Assets (Millions of yen)</th> <th>Net Assets per Share (yen)</th> </tr> <tr> <td>FY2007</td> <td>43,396</td> <td>1,339.05</td> </tr> <tr> <td>FY2008</td> <td>43,251</td> <td>1,349.94</td> </tr> </table>	Fiscal Year	Net Assets (Millions of yen)	Net Assets per Share (yen)	FY2007	43,396	1,339.05	FY2008	43,251	1,349.94
Fiscal Year	Net Assets (Millions of yen)	Net Assets per Share (yen)								
FY2007	43,396	1,339.05								
FY2008	43,251	1,349.94								

Consolidated Statements of Income		(Millions of yen)	
	FY2007	FY2008	
	From April 1, 2006 to March 31, 2007	From April 1, 2007 to March 31, 2008	
Net sales	22,449	22,961	
Cost of sales	13,104	14,765	
Gross profit	9,344	8,196	
Selling, general and administrative expenses	3,878	4,122	
Operating income	5,466	4,074	
Non-operating income	163	200	
Non-operating expenses	329	781	
Ordinary income	5,300	3,493	
Extraordinary gains	29	235	
Extraordinary losses	69	308	
Income before income taxes	5,260	3,421	
Income, inhabitant and business taxes	2,089	1,608	
Adjustments for income and other taxes	34	(53)	
Minority interest in net income	(subtraction) 25	(subtraction) 14	
Net income	3,110	1,851	

Note: Amounts presented are rounded down to the nearest million yen.

POINT	Net Sales						
	<p>Consolidated net sales increased 2.3% to 22,961 million yen. In Japan, competition became more heated and consumers concerns about food safety increased. In response, we conducted aggressive proposal-driven sales activities. Although sales in the instant noodle category were down 1.1%, sales of processed food products increased 1.8% and foodservice sales increased 2.0%. Overseas subsidiaries performed well, producing a collective increase of 10.2% in sales.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Net Sales (Millions of yen)</th> </tr> <tr> <td>FY2007</td> <td>22,449</td> </tr> <tr> <td>FY2008</td> <td>22,961</td> </tr> </table>	Fiscal Year	Net Sales (Millions of yen)	FY2007	22,449	FY2008	22,961
Fiscal Year	Net Sales (Millions of yen)						
FY2007	22,449						
FY2008	22,961						
POINT	Operating Income						
	<p>The gross profit margin declined by 5.9 percentage points because of higher energy costs linked to the rising price of crude oil and the higher cost of raw materials. In addition, we are making up-front investments to enlarge our manufacturing activities and other operations on a global scale. As a result, operating income decreased 1,392 million yen to 4,074 million yen and the operating margin was 17.7%.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Operating Income (Millions of yen)</th> </tr> <tr> <td>FY2007</td> <td>5,466</td> </tr> <tr> <td>FY2008</td> <td>4,074</td> </tr> </table>	Fiscal Year	Operating Income (Millions of yen)	FY2007	5,466	FY2008	4,074
Fiscal Year	Operating Income (Millions of yen)						
FY2007	5,466						
FY2008	4,074						
POINT	Ordinary Income						
	<p>Ordinary income reflected the negative impact of the lower gross profit margin and the resulting decline in operating income. There was also a non-operating expense of 557 million yen for start-up expenses at overseas businesses. The result was a 1,806 million yen decrease in ordinary income to 3,493 million yen. Ordinary income declined to 15.2% of net sales, 8.4 percentage points less than one year earlier.</p> <table border="1"> <tr> <th>Fiscal Year</th> <th>Ordinary Income (Millions of yen)</th> </tr> <tr> <td>FY2007</td> <td>5,300</td> </tr> <tr> <td>FY2008</td> <td>3,493</td> </tr> </table>	Fiscal Year	Ordinary Income (Millions of yen)	FY2007	5,300	FY2008	3,493
Fiscal Year	Ordinary Income (Millions of yen)						
FY2007	5,300						
FY2008	3,493						

CONSOLIDATED FINANCIAL STATEMENTS

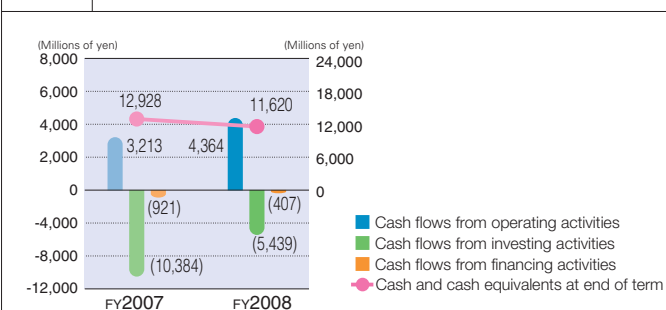
NON-CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Statements of Cash Flows (Millions of yen)

	FY2007	FY2008
	From April 1, 2006 to March 31, 2007	From April 1, 2007 to March 31, 2008
I. Cash flows from operating activities	3,213	4,364
II. Cash flows from investing activities	(10,384)	(5,439)
III. Cash flows from financing activities	(921)	(407)
IV. Exchange difference of cash and cash equivalents	685	174
V. Decrease in cash and cash equivalents	(7,407)	(1,308)
VI. Cash and cash equivalents at beginning of term	20,335	12,928
VII. Cash and cash equivalents at end of term	12,928	11,620

Note: Amounts presented are rounded down to the nearest million yen.

POINT Cash Flows



Cash flows from operating activities are 4,364 million yen (year on year increase of 1,151 million yen).

Cash flows from investing activities:

For the current fiscal year, there was net outflow of 5,439 million yen (year on year decrease of 4,944 million) as a result of an outlay of 5,506 million yen for capital investments and an inflow of 296 million in subsidies.

Cash flows from financing activities:

For the current fiscal year, there was net outflow of 407 million yen (year on year decrease of 514 million yen) as a result of an outflow of 965 million yen for dividends, an outlay of 772 million for the acquisition of treasury stocks, and an increase in loans payable of 1,270 million yen.

Consolidated Statements of Changes in Shareholders' Equity (From April 1, 2007 to March 31, 2008) (Millions of yen)

	Shareholders' equity				Unrealized gains and adjustments					Minority interest	Total net assets
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholder's equity	Unrealized gains on other securities	Deferred gains on hedges	Adjustment account for foreign currency exchange	Total unrealized gains on other securities		
Balance as of March 31, 2007	7,095	7,833	28,481	(1,284)	42,126	217	280	577	1,075	194	43,396
Amount of fluctuation during the consolidated fiscal year											
Dividend from retained earnings			(966)		(966)						(966)
Net income			1,851		1,851						1,851
Acquisition of treasury stock				(772)	(772)						(772)
Disposal of treasury stock			(0)	0	0						0
Amount of fluctuation of items other than shareholders' equity during the consolidated fiscal year (net)						(227)	(504)	385	(345)	88	(257)
Total amount of fluctuation during the consolidated fiscal year			884	(771)	113	(227)	(504)	385	(345)	88	(144)
Balance as of March 31, 2008	7,095	7,833	29,366	(2,055)	42,239	(9)	(224)	963	730	282	43,251

Note: Amounts presented are rounded down to the nearest million yen.

Non-consolidated Balance Sheets (Millions of yen)

	FY2007	FY2008
	As of March 31, 2007	As of March 31, 2008
Assets		
Current assets	20,543	18,336
Fixed assets	27,087	28,246
Tangible fixed assets	17,832	16,572
Intangible fixed assets	22	20
Investments and other assets	9,232	11,652
Total assets	47,630	46,583
Liabilities		
Current liabilities	4,530	3,210
Long-term liabilities	703	1,239
Total liabilities	5,234	4,450
Net assets		
Shareholders' equity	41,898	42,365
Unrealized gains and adjustments	498	(233)
Total net assets	42,396	42,132
Total liabilities and net assets	47,630	46,583

Note: Amounts presented are rounded down to the nearest million yen.

Non-consolidated Statements of Income (Millions of yen)

	FY2007	FY2008
	From April 1, 2006 to March 31, 2007	From April 1, 2007 to March 31, 2008
Net sales	19,752	19,990
Cost of sales	11,547	12,903
Gross profit	8,204	7,086
Selling, general and administrative expenses	3,192	3,329
Operating income	5,012	3,757
Non-operating income	157	175
Non-operating expenses	223	136
Ordinary income	4,945	3,795
Extraordinary gains	28	200
Extraordinary losses	68	276
Income before income taxes	4,905	3,719
Income, inhabitant and business taxes	2,014	1,580
Adjustments for income and other taxes	19	(66)
Net income	2,872	2,205

Note: Amounts presented are rounded down to the nearest million yen.

Non-consolidated Statements of Changes in Shareholders' Equity (From April 1, 2007 to March 31, 2008) (Millions of yen)

	Shareholders' equity											Unrealized gains and adjustments			Total net assets
	Common stock	Capital surplus	Retained earnings				Treasury stock	Total shareholder's equity	Unrealized gains on other securities	Deferred gains on hedges	Total unrealized gains and adjustments				
	Common stock	Capital reserve	Total capital surplus	Legal reserve of retained earnings	Other retained earnings	Total retained earnings	Treasury stock	Total shareholder's equity	Unrealized gains on other securities	Deferred gains on hedges	Total unrealized gains and adjustments	Total net assets			
Balance as of March 31, 2007	7,095	7,833	7,833	441	71	7,820	19,920	28,253	(1,284)	41,898	217	280	498	42,396	
Amount of fluctuation during the fiscal year															
Allowance of reserve for special amortization					47		(47)								
Withdrawal of reserve for special amortization					(20)		20								
Dividend from retained earnings							(966)	(966)		(966)				(966)	
Net income							2,205	2,205		2,205				2,205	
Acquisition of treasury stock									(772)	(772)				(772)	
Disposal of treasury stock							(0)	(0)	0	0				0	
Amount of fluctuation of items other than shareholders' equity during the consolidated fiscal year (net)											(227)	(504)	(731)	(731)	
Total amount of fluctuation during the fiscal year					27		1,212	1,239	(771)	467	(227)	(504)	(731)	(263)	
Balance as of March 31, 2008	7,095	7,833	7,833	441	98	7,820	21,132	29,492	(2,055)	42,365	(9)	(224)	(233)	42,132	

Note: Amounts presented are rounded down to the nearest million yen.

INVESTOR INFORMATION

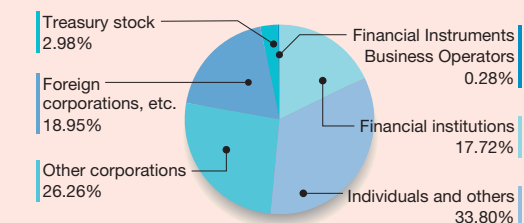
Stock Data (As of March 31, 2008)

- Total number of shares authorized to be issued 130,000,000 shares
- Total issues and outstanding shares 32,808,683 shares
- Number of shareholders 21,217
- Stock exchange listing Tokyo Stock Exchange, First Section
- Securities code number 2815

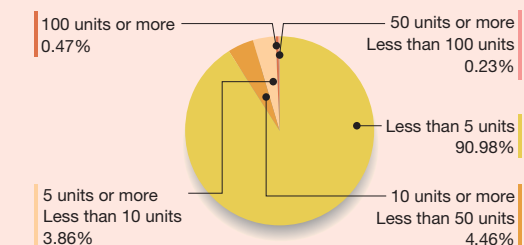
Major Shareholders (Top 10)

Name of Shareholders	Thousand Shares	Percentage
Japan Food Business Co., Ltd.	5,338	16.27
Kineo Okada	4,217	12.85
State Street Bank and Trust Company	3,508	10.69
Kineo Okada Scholarship Foundation	2,196	6.69
National Mutual Insurance Federation of Agricultural Cooperatives	1,502	4.57
Naoki Okada	1,439	4.38
JPMorgan Chase Bank, N.A. 380055	1,063	3.24
Japan Trustee Service Bank, Ltd. (Trust Account)	1,016	3.09
The Master Trust Bank of Japan, Ltd. (Trust Account)	897	2.73
Ohsho Food Service Corp.	784	2.39

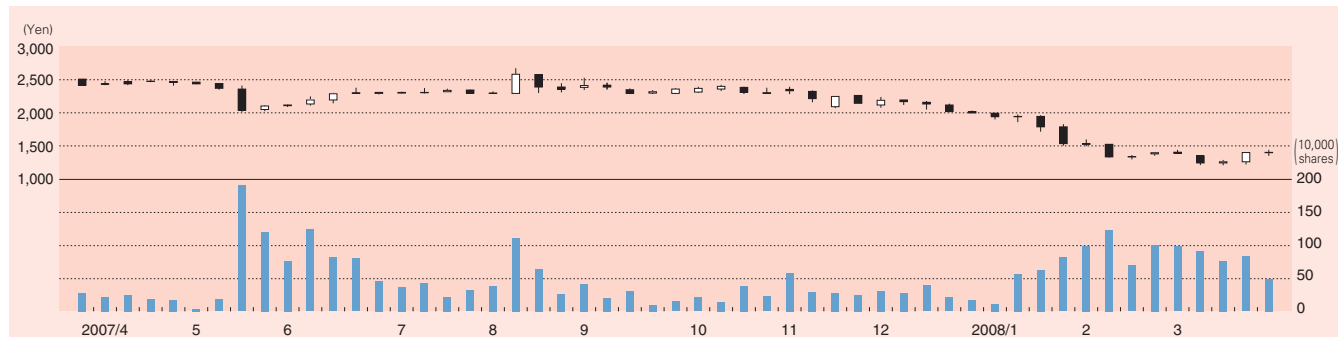
Percentage Composition of Shareholders



Percentage Composition by Number of Shares Held (Shares=100)



Stock Price (Weekly)



Company Profile (As of June 19, 2008)

- **Trade Name** ARIAKE JAPAN Co., Ltd.
- **Representative** Kineo Okada,
Chairman of the Board (CEO)
Tomoki Tagawa,
President (COO)
- **Established** June 2, 1966
- **Capital** 7,095,096 thousand yen
- **Employees** 350
- **Business Activities**
 1. Manufacture, processing and sale of natural seasonings
 2. Production, processing, import /export and sale of livestock products
 3. Processing, import / export and sale of marine products
 4. Production, import / export and sale of non-pharmaceutical products
 5. Restaurant management
 6. Technical guidance concerning the above activities
 7. Operations incidental to above activities
- **Bank** Sumitomo Mitsui Banking Corp.
The Bank of Tokyo-Mitsubishi UFJ, Ltd.
- **Affiliated Companies**
 - ARIAKE U.S.A., Inc.
 - QINGDAO ARIAKE FOODSTUFF Co., Ltd.
 - Taiwan Ariake Foods Co., Ltd.
 - F.P.Natural Ingredients S.A.S.
 - F.P.N.I.BELGIUM N.V.
 - Dear. SOUP Co., Ltd.
 - A.C.C. Co., Ltd.

Office Location

● Headquarters

3-2-17, Ebisu-Minami, Shibuya-ku, Tokyo 150-0022
 TEL: 03-3791-3301
 TEL: 03-3791-3350 (Marketing Department)
 TEL: 03-3791-3302 (General Affairs Department)

● Kyushu Plant

- No.1 Kyushu Plant
- No.2 Kyushu Plant
- Central Research Laboratory R&D Center
- Packing Center

1572-21, Kouramen Aza Kourahama, Saza-cho, Kita-Matsuura-gun,
 Nagasaki 857-0361
 TEL: 0956-63-5500

● Nagoya Branch

3-11-20, Sakae, Naka-ku, Nagoya 460-0008
 TEL: 052-238-7700

● Osaka Branch

1-3-5, Kyomachibori, Nishi-ku, Osaka 550-0003
 TEL: 06-6459-3771

● Fukuoka Branch

3-15-19, Hakataekimae, Hakata-ku, Fukuoka 812-0011
 TEL: 092-475-2990

● Sapporo Sales Office

Annex Omotesando 2F, 20-1-25, Kita Ichijo Nishi,
 Chuo-ku, Sapporo 064-0821
 TEL: 011-611-2590

● Sendai Sales Office

HSG Building 5F, 4-7, Kitame-machi, Aoba-ku, Sendai 980-0023
 TEL: 022-225-3590



Headquarters building